Council of Institutional Investors®
The voice of corporate governance

CII SPRING 2019 CONFERENCE

Conference Information

- Event Summary
- **Agenda**
- Speakers
- Sponsors
- Master Class: How to Achieve Engaged Ownership
- Trustee Training & Networking Dinner
- Board of Directors Meetings
- Advisory Council Meetings
- Staff Contacts

Register

Schedule: For a majority of attendees the conference starts at 3:00 PM on Monday, March 4. Any attendee who is taking one of our education courses or is a member of CII's board of directors or advisory councils will have an earlier start time. Please see the detail pages on the left for more information.

Press: Members of the press are welcome to attend all networking events and plenary, breakout, and member-hosted sessions on Monday, March 4, and Tuesday, March 5. All sessions on Wednesday, March 6 are closed to press. Attendance is limited to one representative per media outlet. Please contact Michael Miller for more information.

Hotel Accommodations: CII has secured a discounted block of rooms at the Mandarin Oriental at $335/night. A link to book discounted rooms online will be included in your conference registration confirmation email.

AGENDA

Monday, March 4, 2019 | Tuesday, March 5, 2019 | Wednesday, March 6, 2019

Optional | Fee

8:00 AM - 7:45 PM	**Member Lounge Open** Sponsored by EY.
8:00 AM - 7:45 PM	**Registration Open**

Optional Education Courses (Additional Fees Apply)

8:30 AM - 2:30 PM	**Pension Fund Trustee Training – Fiduciary Fitness** CII and the CFA Institute are pleased to offer the latest in our series of educational programs for new and experienced fund trustees. The course will focus on three key elements of fiduciary fitness: fiduciary skills, investment skills and current and emerging practices. See the Trustee Training & Networking Dinner page for more information. The full course curriculum is available here. *Buffet lunch provided.* Speakers: Jeff Bailey, Ken Bertsch, Amy Borrus, Bob Dannhauser, John Griswold, Kurt Schacht
12:00 PM - 2:00 PM	**Master Class: Evaluating Governance in Practice**

This two-hour session will focus on how investors, particularly in the active management category, do the heavy lifting of determining, on a company-by-company basis, the strengths and weaknesses of management oversight and stakeholder issues relevant to long-term performance. Class participants will come away with a practical understanding of how highly engaged investors glean their determinations and various approaches for acting on those determinations. Please see the Master Class: Evaluating Governance in Practice page for more information.

Buffet lunch provided, available from 11:30 AM

Speakers: Andrew Cave, Jeff Gramm

Plenary Sessions

3:00 PM - 3:05 PM	**Conference Opens: Welcome**
3:05 PM - 4:00 PM	**Directors as Change Agents** Speakers: Sandra Guerra, Karina Litvack, Gabrielle Sulzberger Moderator: Peggy Foran
4:00 PM - 4:35 PM	**Interview with Hiro Mizuno of Japan's GPIF** Speaker: Hiro Mizuno
4:35 PM - 5:10 PM	**Interview with Sarah Williamson: Focusing Capital on the Long Term** Speakers: Sarah Williamson

Member-Hosted Meetings (Open to All Attendees)

5:10 PM - 6:10 PM	**An Uncertain Future: The Assault on Shareholder Proposals** Hosted by ISS
5:10 PM - 6:10 PM	**ESG Due Diligence and Analytics** Hosted by State Street Corporation. This session will explore the growing interest in manager due diligence with respect to ESG components and how plans are responding to increased requirements for more detailed information to support manager selection. Also, we will discuss various ESG analytics tools available to assist in both due diligence and overall portfolio management, with participation from investment officers of prominent public retirement plans.
5:10 PM - 6:10 PM	**Human Capital Management Risks in the Gig Economy** Hosted by Change to Win Investment Group and Segal Marco Advisors.
5:10 PM - 6:10 PM	**Ownership & Control: Economic Exposure and Voting Power** Hosted by MSCI. This panel will explore a wide range of different capital and ownership structures and their potential impact on equity investors. Ownership structures vary widely across the world, often leading to misalignment between economic exposure and voting power at public companies, as highlighted by the Snapchat IPO in 2017. Some, such as dual class shares with disparate voting rights, are easily identified and understood, while others, such as multi-level stock pyramids and complex cross-

shareholdings, are much more difficult to discern. How can investors best recognize and allow for these various structures? Is there a control risk premium that investors may want to take into consideration? Are there particular structures that may warrant being avoided altogether? Please join our panel of global experts as they explore these critical governance questions.

Networking Event

6:15 PM - 7:45 PM	**Cocktail Reception** Sponsored by IEX.

Printer Friendly

Register

Already Registered?

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